



JSFB/SEC/2024-25/64

22<sup>nd</sup> July 2024

BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai 400001,
Maharashtra

BSE Scrip Codes: 544118, 953148, 958869, 958877

National Stock Exchange of India Ltd. Exchange Plaza, C-1, Block G, Bandra Kurla Complex, Bandra (East), Mumbai 400051, Maharashtra.

**NSE Symbol: JSFB** 

Dear Sir/ Madam,

Subject: Investor Presentation for the quarter ended 30th June 2024

Ref: Regulations 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Please find enclosed herewith, investor presentation on the business and financial performance of the Bank for the quarter ended 30<sup>th</sup> June 2024.

This intimation will also be uploaded on Bank's website at <a href="www.janabank.com">www.janabank.com</a>. You are requested to kindly take the same on your record and oblige.

Thanking you

Yours faithfully, For Jana Small Finance Bank Limited

Lakshmi R. N Company Secretary and Compliance Officer

JAMA KARO, JANA KARO

# Jana Small Finance Bank

**Investor Presentation Q1 FY'2025** 



# **Executive Summary**



- Deposits growth of 41% y-o-y and 5% q-o-q, TD growth 4% q-o-q, CASA growth 9% q-o-q
- Advances growth of 25% y-o-y and 4% q-o-q. Secured q-o-q 8%, Unsecured q-o-q (1%)
- Secured grows q-o-q to 62% from 60% and CASA from 19.7% to 20.4%
- Capital Adequacy at 19.3% with Tier-1 CRAR of 18.2%. Strong liquidity with LCR of 296%
- Cost Income ratio at 55.5%, ROA at 2.1% and ROE at 18.8%
- GNPA at 2.5% slight increase is event driven and seasonal
- PAT of Rs. 171 crores after accounting for an additional provision of Rs. 54 crores and adding DTA of Rs 10 crores
- Considering interim PAT for Q1 FY25, the CRAR is 20.2% and Tier-1 CRAR is 19.1%

# Highlights y-o-y – PBT growth of 77% and Deposits at 41%



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Assets	Liabilities	Asset Quality	Capital Structure	Operational Metrics	Ratios	P&L Metrics
		\$ 5	(d) - (2) (d) -			<b>₹</b>
Rs. 25,759 Crs / 25.1% Advances <sup>1</sup> / Growth (y-o-y)	Rs. 23,710 Crs / 41.0% Deposits / Growth (y-o-y)	<b>2.51%</b> [2.68%] Gross NPA*	<b>3,757 Crs</b> [2,445 Crs] Net worth	<b>780</b> [766] Banking Outlets	<b>2.1%</b> [1.4%] ROA	<b>Rs. 160 Crs</b> [90 Crs] PBT
Rs. 4,159 Crs / 13.9% Disbursements / Growth (y-o-y)	<b>64.7%</b> [74.5%] Retail Deposits <sup>2</sup>	<b>0.95%</b> [1.09%] Net NPA*	<b>19.3%</b> [18.7%] CRAR	22/2 Presence in States/UTs	<b>18.8%</b> [18.3%] ROE	Rs. 356 Crs [273 Crs] PPOP
<b>62%</b> [58%] Share of Secured Advances <sup>1</sup>	<b>8.0%</b> [7.5%] Cost of Funds	<b>62.7%</b> [60.1%] Provision Coverage Ratio	18.2% [16.7%] Tier I Capital Adequacy Ratio	4.39 Mn [4.63 Mn] Active Customers	<b>8.0%</b> [7.6%] NIM	<b>Rs. 610 Crs</b> [462 Crs] NII

ROA, ROE and Networth is after considering DTA of Rs. 10 crores in Q1-FY 25 and Nil in Q1-FY 24

<sup>\*</sup>Advance for the purpose of GNPA/NNPA calculation includes Securitization and Direct Assignment book | Figures in [] represent Q1 FY24 data | CRAR and Tier-1 capital adequacy does not consider interim profits of Q1-FY 25 | 3 1.23 million dormant customer accounts closed in Q1-FY 25. We will be correcting the active customers data for the comparative periods for better understanding in future.

# Highlights q-o-q – Healthy growth with Asset 4% and Liability 5%



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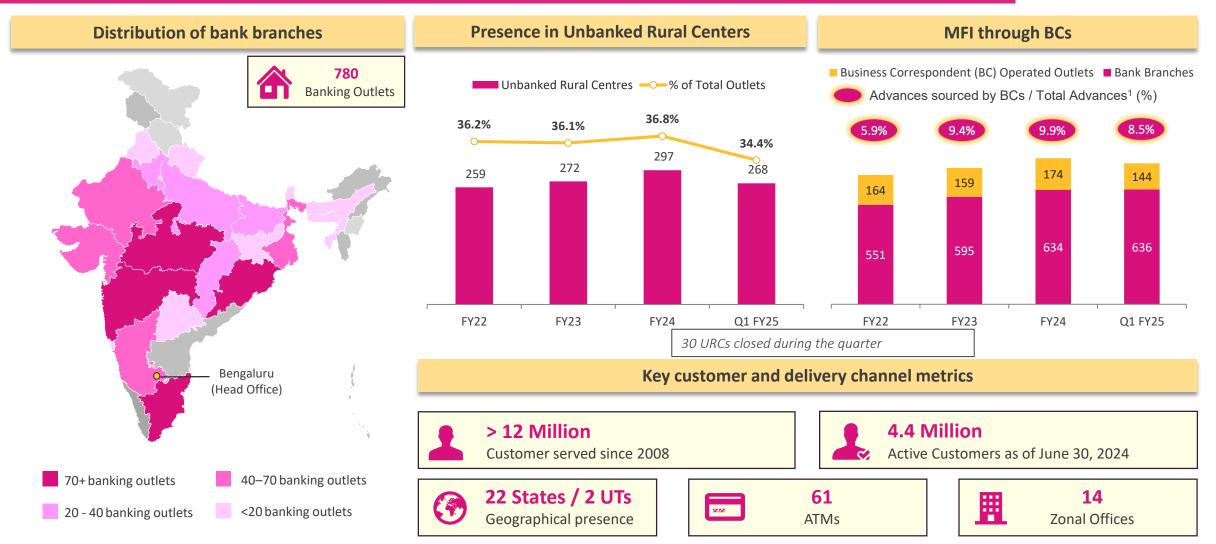
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Rs. 4,159 Crs / (12.7%) Disbursements / Growth (q-o-q)	<b>64.7%</b> [63.9%] Retail Deposits <sup>2</sup>	<b>0.95%</b> [0.53%] Net NPA*	<b>19.3%</b> [20.3%] CRAR	22/2 Presence in States/UTs	<b>18.8%</b> [41.5%] ROE	<b>Rs. 356 Crs</b> [342 Crs] PPOP
<b>62%</b> [60%] Share of Secured Advances <sup>1</sup>	<b>8.0%</b> [7.8%] Cost of Funds	<b>62.7%</b> [73.7%] Provision Coverage Ratio	18.2% [19.0%] Tier I Capital Adequacy Ratio	4.39 Mn [5.44 Mn] Active Customers	<b>8.0%</b> [8.1%] NIM	<b>Rs. 610 Crs</b> [591 Crs] NII

ROA, ROE and Networth is after considering DTA of Rs. 10 crores in Q1-FY 25 and Rs. 155 crores in Q4-FY 24

# National franchise with strong brand recognition



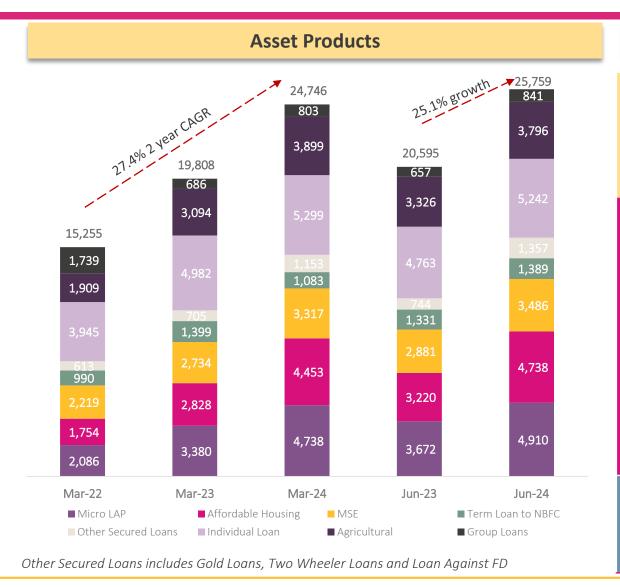
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# Secured Lending at 62% in 6 years; Unsecured q-o-q growth negative 1%



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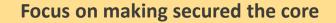
# **Key Metrics for Asset Products**

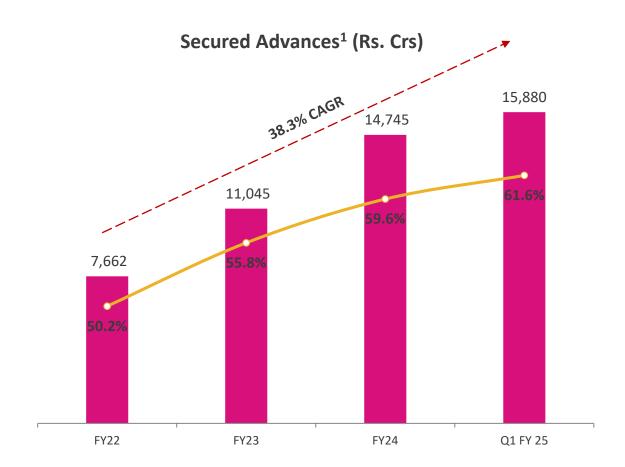
	gory of Advance t June 30, )	Average Tenure (Months)	Average Ticket Size (Rs. Mn) <sup>2</sup>	Advances <sup>1</sup> Growth y-o-y (%)	Advances <sup>1</sup> Growth q-o-q (%)	GNPA <sup>3</sup> (%)	NNPA <sup>3</sup> (%)	LTV <sup>4</sup>
	Micro LAP	127	0.63	33.7%	3.6%	1.3%	1.1%	31.6%
	Affordable Housing	215	1.18	47.1%	6.4%	0.7%	0.6%	52.6%
Secured	MSME Loans	138	4.34	21.0%	5.1%	1.97%	1.53%	39.1%
Seci	Term Loans To NBFCs	19	154.35	4.3%	28.2%	0.0%	0.0%	NA
	Two-wheeler Loans	28	0.06	103.5%	13.6%	2.3%	1.9%	NA
	Gold Loans	5	0.05	55.4%	32.9%	0.7%	0.6%	60.0%
Unsecured	Unsecured Advances	24	0.04	13.0%	(1.2%)	4.7%	1.0%	NA

# **Consistent De-risking and Diversification**



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# Low geographical concentration



# **Best in class risk Management**



# **API based digital Process**

**Customised Score Card** 

Bureau

**Bank Statements** 

Financials

**GST** 

**Personal Discussion** 

# Portfolio Management & Early Warning

Bounce Incidence Refreshed bureau Internal risk score

Key Account Manager
Updated financial
information, bank
statements

# The shape of future MFI – BC book showing challenge and slowing

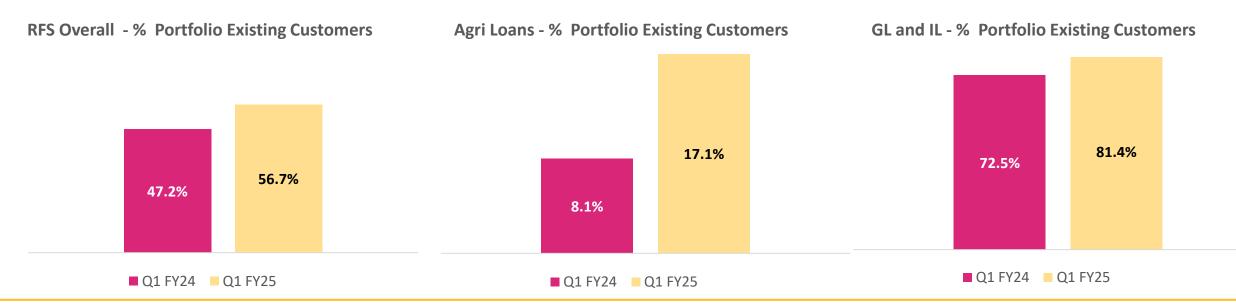


Product Wise Advances <sup>1</sup>	Jun-24	Digital Payment	ATS <sup>2</sup>	y-o-y Growth	q-o-q Growth	GNPA <sup>3</sup>	NNPA <sup>3</sup>	PCR
Individual Loan	5,230	36.2%	48,019	9.8%	(1.0%)	4.4%	0.7%	85.1%
- Agri	1,155	23.3%	49,425	20.4%	6.4%	4.1%	0.6%	86.7%
- Non Agri	4,075	39.0%	47,634	7.1%	(2.9%)	4.4%	0.7%	84.7%
BC Book	2,189	24.2%	27,664	9.5%	(10.5%)	7.8%	2.4%	70.3%
Agri Group	1,865	6.6%	30,226	12.9%	4.2%	3.2%	0.4%	88.0%
Group Loans	595	13.9%	29,620	79.6%	23.3%	1.2%	0.2%	82.7%
Total Unsecured	9,879	22.9%	36,612	13.0%	(1.2%)	4.7%	1.0%	80.0%

# Healthy mix of existing and new customers



Product	L1	L2	L3	L4+
Agri	3,145	585	48	18
GL	738	65	23	16
IL	396	1,608	1,537	1,701
Overall	4,279	2,258	1,608	1,734





# **Bring Your Bank Home**





Home Loan leading to Anchor Bank

with Multiple Product Offerings and Special Benefits

# **Pre-approved Business Loan**

- Additional Pre-approved line upto Rs. 5 lakhs available through the entire relationship with the bank
- For Business Expansion and Home Improvement
- Lower than market Interest Rates
- Same day disbursal with no additional documentation



### Two Wheeler loans

- Pre-approved Two Wheeler loans
- 100% funding to the vehicle value
- Lower Processing fee 0.5%

### Health Insurance

• Hospi Cash cover designed to suite the segment

### Gold Loan

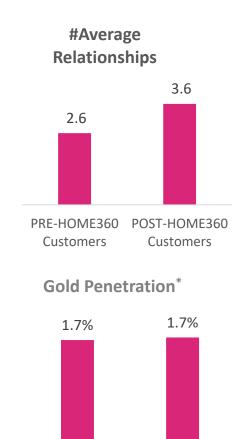
- Zero Processing Fees
- Quick Disbursement in 30 minutes

# Linked Savings/Current Account

- Instant Current/Savings Account with no additional documents
- Attractive interest rates upto 7.5%
- Mobile Banking app with a 360 view of all the relationships
- Ease of all Transactions including all EMI, GST and other Bill Payments.

# **Becoming Anchor bank to our customers**

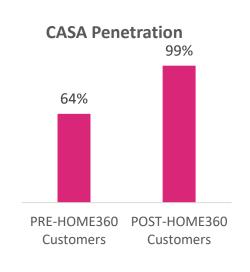




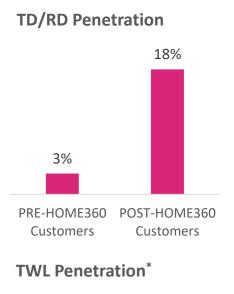
PRE-HOME360 POST-HOME360

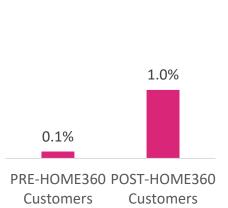
Customers

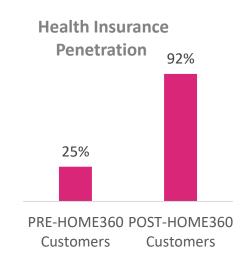
Customers













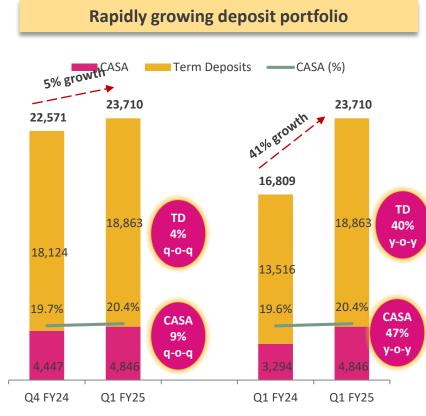


<sup>\*</sup> For Gold, Preapproved Top-up and TWL Penetration, customer penetration before HOME360 initiative is compared with latest quarter. Data relates to Affordable Housing and Micro LAP customers only

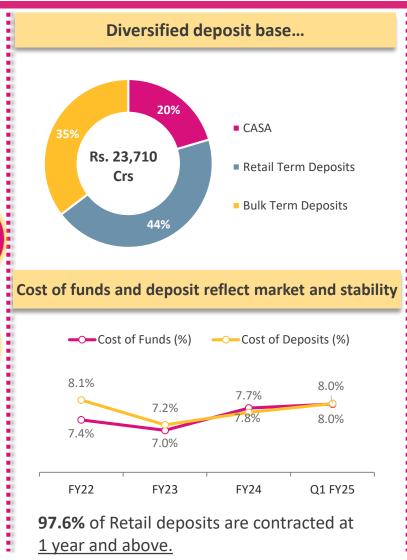
# Fast growing deposits at 41% and CASA growing at 47% in a highly competitive environment

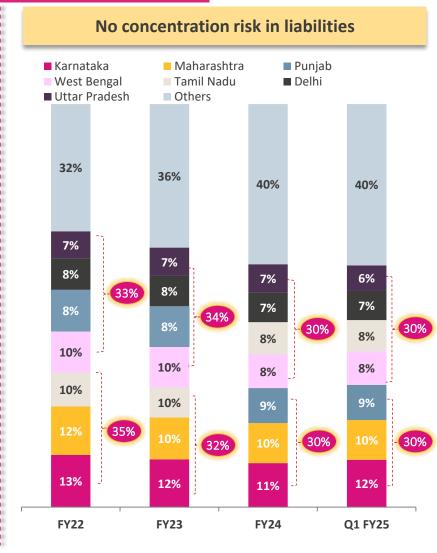
# Jana Small Finance Bank

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- Credit to Deposits ratio reducing from 109.9% in Jun-23 to 102.1% in Jun-24 as the Deposits have grown faster than advances
- 96.6% of Bulk Deposit y-o-y growth is noncallable and 90.7% of Bulk Deposits are contracted at 1 year and above.

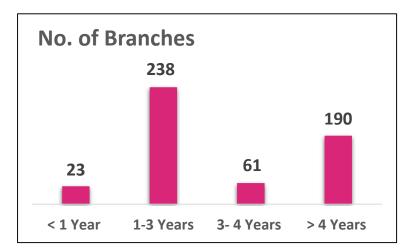


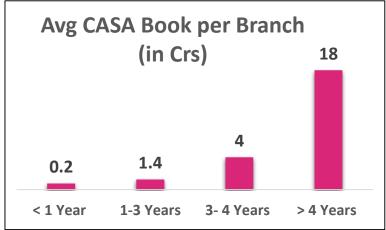


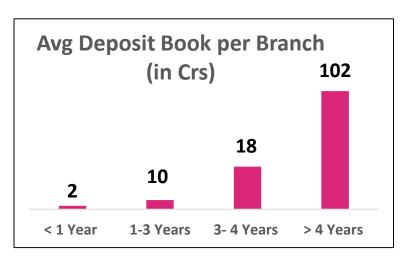
# **Deposits – Underserved on Service and Price**

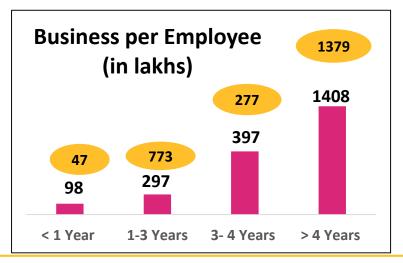


# Optimize Distribution network – Mobilize Low-cost, stable retail deposits. Build momentum on CASA acquisitions









- Deposit growth shows exponential improvement with vintage, .
- Launched senior citizen savings bank product "Legend" with monthly interest payout. Excellent response with 3X ATS.
- Exclusive & Premier programs launched for HNIs showing excellent traction.
- NR program revamped leading to improvement in acquisition. ATS 4X.

# Digital – A way of life!



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42%



# **Key Highlights**

4.6 Continued to be the top rated banking apps

80% y-o-y Growth in Txn Volume

21% y-o-y Growth MB Registration

38% y-o-y Growth in MB Txn Volume

y-o-y Growth in MB Txn Value

# Digital Highlights

# Jana Digitization

90% + Digital Uptake



# **Merchant QR**

15,826 QR Codes Installed across merchants. 82% Active. 5.18 X CASA impact

# **Digital Adoption**







3.44 X

YoY UPI in-app transactions value

YoY growth in NACH transactions



80% customers carded during Q1 FY 2024-25

69% of customers base carded

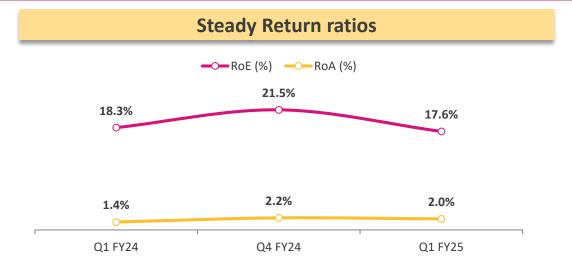


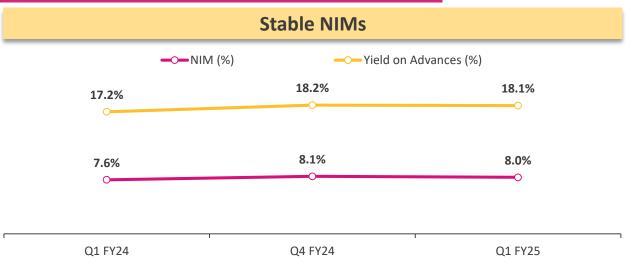
# **Key Financials**

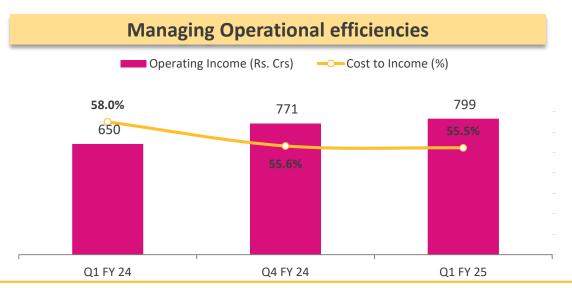
# **Cost Income Ratio at 55.5%**

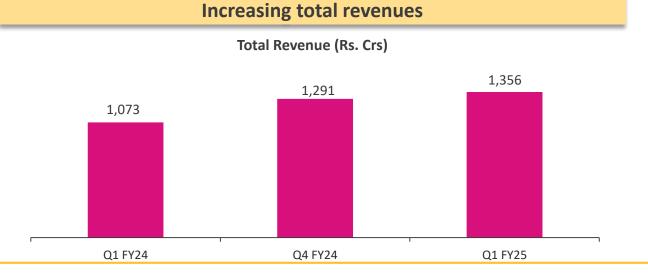


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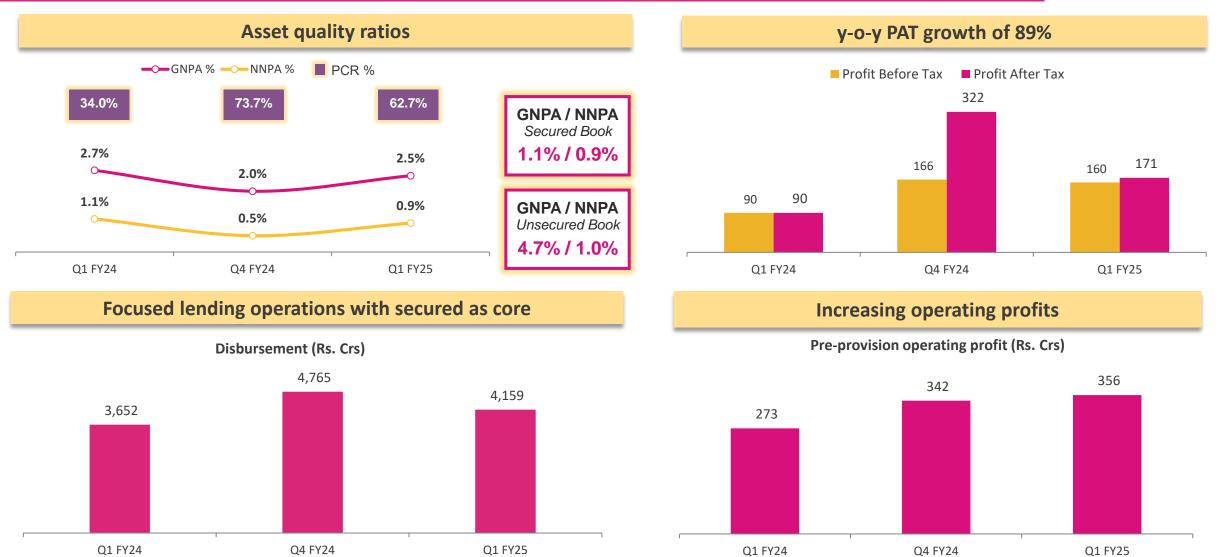




# **GNPA** and NNPA increase is event driven and seasonal



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# Net NPA has 61% secured loans



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# **GNPA** and **NNPA** returning to Pre-COVID levels

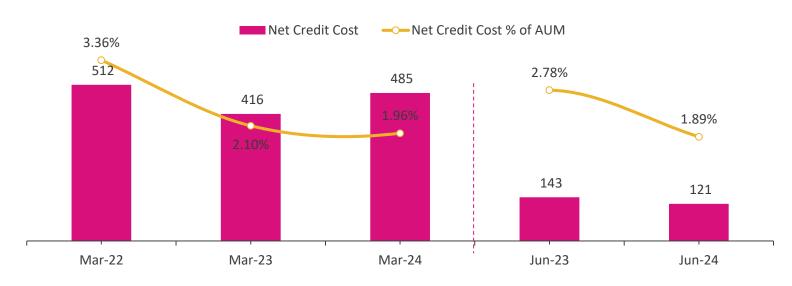
Particulars	Secured	Unsecured	ВС	Total
Gross NPA	181	295	170	646
Net NPA	148	42	50	241
LTV	57%			
Gross NPA%	1.1%	3.8%	7.8%	2.5%
Net NPA%	0.9%	0.6%	2.4%	0.9%
PCR%	18.4%	85.6%	70.3%	62.7%
PCR% (including tech write-off)	42.6%	98.9%	76.2%	94.4%

# Restructured Portfolio @ 0.3% of AUM

INR crs	Jun-24
Group Loans	6
Agricultural and allied Loans	1
Individual and Micro Business loans	2
Total Unsecured Book	8
MSE (Micro & Small Enterprise Loans)	62
Affordable Housing	8
Micro LAP	10
Total Secured Book	80
Total Book	88
LTV on Secured Book	46%

# **Credit Cost Ratio continues to improve at 1.89%**





Particulars	Mar-22	Mar-23	Mar-24	Jun-23	Jun-24
Credit Cost	569	744	679	183	194
Accelerated Provisioning	-	71	73	-	54
Recoveries under other income	57	257	122	40	19
Net Credit Cost	512	416	485	143	121
AUM	15,255	19,808	24,746	20,595	25,759
Net Credit Cost % of AUM	3.36%	2.10%	1.96%	2.78%	1.89%

# **Balance Sheet**



Rs. Crs	June 30, 2023	March 31, 2024	June 30, 2024
CAPITAL AND LIABILITIES			
Capital	452	105	105
Reserves & surplus	1,993	3,472	3,653
Deposits	16,809	22,571	23,710
Borrowings	5,963	5,211	4,629
Other liabilities and provisions	1,211	1,350	1,198
TOTAL	26,428	32,710	33,294
ASSETS			
Cash and balances with Reserve Bank of India	993	1,026	1,028
Balances with banks and money at call and short notice	967	1,029	530
Investments	5,495	6,738	6,766
Advances	18,476	23,111	24,207
Fixed assets	129	142	135
Other assets	368	665	628
TOTAL	26,428	32,710	33,294

# Borrowings:

# Borrowings includes

- Refinance Rs. 3,649 crores
- SLTRO Rs. 400 crores
- Tier-2 capital Rs. 350 crores
- Others incl call Rs. 230 crores

# Benefits of Re-finance:

- Long term and stable borrowing
- Improves ALM
- Availed from Developmental Finance Institutions NABARD, SIDBI, NHB and MUDRA
- Competitive to deposit rates with no CRR and SLR

# **Profit & Loss Statement**



Rs. Crs	Quarter ended June 2023	Quarter ended March 2024	Quarter ended June 2024
Net Interest Income	462	591	610
Other Income	188	180	189
Operating Income	650	771	799
Operating Expenses	377	429	443
Operating Margin	273	342	356
Provisions and Contingencies	183	175	196
Profit Before Tax	90	166	160
Taxes	0	(155)	(10)
Profit After Tax	90	322	171

### Other Income:

### Other Income includes:

- Commission, exchange and brokerage –
   Rs. 129 crores [Rs. 102 crores]
  - Processing Fee Rs. 54 crs [53 crs]
  - Insurance commission Rs. 39 crs
     [29 crs]
  - Other fees Rs. 36 crs [20 crs]
- Miscellaneous Income Rs. 60 crores [82 crs]:
  - Income from sale of PSLC Rs. 40 crs [42 crs]
  - Recoveries Rs. 20 crs [40 crs]

# Guidance



We continue to serve aspirational India, underserved both on deposits and loans We continue to increase our secured business proportion each year.

We are creating a sustainable, predictable and long term franchise.

Digital with high standards of governance and customer service are key components of our DNA



AUM Growth ~20%



Deposits
Growth
~20%



PAT Growth

30% - 40%



**ROA** 

1.8% - 2.0%



ROE

19% - 21%

<sup>\*</sup> PAT, ROA and ROE is without considering the impact due to recognition of future DTA

# **Experienced and professional management and Board**



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# Experienced board with diverse business experience in well-known financial services institutions and banks

Name & Designation		Past Experience	Name & Designation	Past Experience
	Subhash Chandra Khuntia Part-Time Chairman and Independent Director	<ul> <li>Insurance Regulatory and Development Authority of India</li> <li>Various Departments in Government of India</li> </ul>	Ajay Kanwal Managing Director & Chief Executive Officer	Standard Chartered Bank     CitiBank
	Ramalingam Ramaseshan Non-Executive Independent Director	National Commodity and Derivative Exchange Ltd.	Krishnan Subramania Raman Executive Director and Chief Credit and Collections Officer	Standard Chartered Bank
	Chitra Talwar Non-Executive Independent Director	Britannia Industries     PepsiCo	Ramesh Ramanathan	
	Kumbla Srinivas Nayak Non-Executive Independent Director	Standard Chartered Bank     Idenfo Ltd.	Non-Executive Non-Independent Director	Citibank
	Pammi Vijaya Kumar Non-Executive Independent Director	Reserve Bank of India	Rahul Khosla Non-Executive Non-Independent Director	Max Group     Visa International Service     Association

# **Experienced and professional management and Board**



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International best practices in risk management, compliance and governance introduced by management with an average experience of 27 years in financial services

Name & Designation Past Experience		Name & Designation	Past Experience	Name & Designation	Past Experience
Abhilash Sandur Chief Financial Officer	<ul> <li>Kotak Mahindra         Bank Ltd.</li> <li>Bharti Axa General         Insurance Co. Ltd.</li> </ul>	Sudhir Madhavan Head of Retail Financial Services	<ul><li> HDFC Bank Ltd</li><li> Bajaj Finance Ltd</li><li> Citibank</li></ul>	Sumit Aggarwal Head – MSE, Supply Chain and Financial Institutions	<ul><li>Emirates NBD</li><li>Standard Chartered Bank</li></ul>
Amit Raj Bakshi Chief Human Resource Officer	<ul><li>JP Morgan &amp; Chase</li><li>Serco BPO</li><li>Telenor India</li><li>DBS Bank</li></ul>	Satish Ramachandran Chief Risk Officer	Citibank NA     Standard Chartered     Bank	Shrinivas Murty J President and Head –	<ul><li>HDFC Bank</li><li>ICICI Bank</li><li>Ujjivan Small Finance</li></ul>
Pradeep Rebello Head – Two Wheeler	HDFC Bank     ICICI Bank		Fullerton India	Branch Banking and Marketing	Bank
Finance	Tata Capital Ltd     IDFC First Bank	Ashish Gopal Saxena Chief Information and	U GRO Capital Ltd     AU Small Finance	Gopal Tripathi	State Bank of India
Lakshmi R N Company Secretary and Compliance Officer	<ul> <li>ING Vysya Bank</li> <li>Firstapex Software         Technologies Pvt Ltd     </li> <li>Kirloskar Multimedia</li> </ul>	Digital Officer	Bank  • Max Life Insurance	Head of Treasury and Capital Markets	<ul><li>HDFC Bank Ltd.</li><li>Bank of India</li></ul>
Rincoo Ji Vachha Head - Affordable and Micro Housing Loans	ICICI Bank     CRISIL Ltd	Chitra Menon Chief Compliance Officer	ICICI Bank Ltd     HDFC Bank	Mahalingam Ramachandran Head of Internal Audit	• HDFC Bank Ltd.

# Our Journey - Bank History, Key Milestones & Achievements

# Jana Small Finance Bank

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4th largest Small Finance Bank in India in terms of AUM and deposit size as at September 30, 2023

Serving underbanked and underserved customers for over 16 years

Focusing on a customer centric approach to make Jana a 'one stop shop' for customers

Focus on
diversifying
advances by
accelerating the
secured loans
book

Focused on
MSME and
Supply chain
with a secured/
end use mindset

Strong technology base with increasing digitization at the core

Access to lowcost diversified retail deposit base

Strong emphasis on good corporate governance

Incorporated as Janalakshmi
Financial Services Private Limited
2006

Converted to NBFC-MFI 2013

Small Finance Bank Licence granted by RBI

2017

2008

Acquired NBFC
Registration from RBI

Launched 2 Wheeler Loans, Digital Account
Opening and KYC Process

2020

2015
Converted into a Public

**Limited Company** 

AUM crosses Rs. 200,000 Million Crossed 750 open Branches

2023

Launch of SFB
Launched Gold Loans
2018

2019

Became a Scheduled Commercial Bank
Launched Affordable Housing Loans

2021

AUM crosses Rs. 150,000 Million

2024

Listed on BSE and NSE

# **Our Strength**



Digitalised bank with Pan-India presence with strong brand recognition **Integrated Risk and Governance Framework Professional and Experienced Management and Board** Customer-centric organization with > 16 years' experience in serving aspirational India Diversified asset book with majority secured assets and growing Fast growing Retail Deposits base and diversified deposit franchise Proven execution ability

# **Our Strategies**



**Anchor Bank Increasing secured loans book Improve CASA and Retail Deposits Increase product range for existing segments Continued Focus on digitized operations** Deepen customer relationships **Focus on Risk and Compliance Optimizing Balance Sheet** 

# Jana Small Finance Bank

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# **Thank You**

# DTA of Rs. 750 crores till FY 2027 can be utilized



Particulars	As reported	Excluding DTA	Excluding DTA and Applying Tax
PBT	160	160	160
DTA	10	-	-
Provision for Tax	-	-	40
PAT	171	160	120
ROA	2.1%	2.0%	1.5%
ROE	18.9%	17.8%	13.3%

- Balance DTA of Rs. 750 crores not yet recognized. The amount is available for set off against Profits till 31st Mar 2027
- Net DTA of Rs. 10 crores recognized during the quarter

# **Abbreviations**



Abbreviation	Expansion	Abbreviation	Expansion
CASA	Current Account and Savings Account	AUM	Assets Under Management
CRAR	Capital-to-Risk Weighted Asset Ratio	NBFC	Non-Banking Financial Company
GNPA	Gross Non-Performing Assets	MFI	Micro Finance institution
NNPA	Net Non-Performing Assets	FD	Fixed Deposits
PCR	Provisional Coverage Ratio	UPI	Unified Payments Interface
RoE	Return on Equity	API	Application Programming Interface
RoA	Return on Assets	NII	Net Interest Income
NIM	Net Interest Margin	SFB	Small Finance Bank
MSME	Micro, small and medium enterprises	AEPS	Aadhaar Enabled Payment System
KYC	Know Your Customer	LAP	Loan Against Property
NACH	National Automated Clearing House	OEM	Original Equipment Manufacturer
ВС	Business Correspondents	ML	Machine Learning
LTV	Loan to Value	TASC	Trusts, associations, societies, clubs and NGOs
AML	Anti Money Laundering	ALCO	Asset liability management committee
YoY	Year-on-year	CAGR	Compounded Annual Growth Rate

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